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INDEXED

TRANSFER

Peking University

January 18, 1927

Mrs. Murray S. Frame,
Yenching Woman's College
Tsinghua, Yuan,
Peking West, China.

My dear Mrs. Frame:

I have your letter of December 15th with the word as to the new plans of the Frances A. Goodrich^{ridge} scholarship. This will be regarded as a desirable change by the donor and the Session of the church. I am sure it simplifies the problem of reporting the name of the beneficiary to the donor before the funds are paid over.

I enclose herewith our check for \$120. covering the Richards scholarship for two years. I am at a loss to know how this has gotten by without having been sent before. It is probably due to the volume of work that we have had. We are setting up upon our books an arrangement whereby some of these things will be sent out more automatically and regularly than they have been before.

I cannot find any indication that we received the gift of Mr. G. E. Barnes for the Annie T. Allen scholarship. I am writing Mr. Bowman to see if he knows anything about it. I suggest that if Mr. Bowman does not have it you write Mr. Barnes, asking him to inform me as to where he sent the money, and I will try to trace it.

Faithfully yours,

Ms. B
Ms. 1

Secretary
Peking University

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PEKING

INDEXED

TRANSFER

Peking University

February 16, 1927

Mrs. Murray S. Frame, Dean
Yenching Women's College
Tsing Hua Yuan,
Peking West, China.

Dear Mrs. Frame:

I enclose copy of a letter I have just written to Dr. Stuart giving systematic information concerning the scholarship funds which we hold here for the University. With the Richards fund you are familiar. You will note by this statement that we are planning to send you the income quarterly.

I do not know that you are as familiar with the provision of the Boyd Scholarship Fund providing that the benefits of the be applied to women students as well as men, proportioned generally in relation to the comparative enrolment. You may wish to have this in mind.

I would also venture to suggest the advantage of sending to us some such report on the Richards fund as I suggested at the end of the letter enclosed.

Faithfully yours,

Secretary
Peking University

MMH-H

Enc. 1

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COPY

INDEXED

Yenching College, Peking, China,
February 18, 1927.

YENCHING

TRANSFER

Dear Mrs. Williamson:

I know that you and the other members of the Finance Committee are awaiting with interest the budget of Yenching Women's College for 1927 - 1928. (Approved by the Administration Committee, Feb. 12, 1927). I meant to have sent it to you earlier but have delayed it on account of waiting for certain figures from the men's budget. For the past two years Dr. Stuart has felt that we had not arrived at a satisfactory way of estimating what compensation the Women's College could give for instruction which women students receive from the Men's College staff. Part of the sum paid in by us each year, though not technically put down as a partial equivalent, has been so considered, but we felt that the time had come for a little clearer estimate on the subject. As this is one of the reasons for the increase in the budget, may I call your attention to #30 Instruction - Item 32 University Share (3%) \$7,370. This is a new item and may be explained in this way. By careful calculation of the number of student hours taught in the combined Men's and Women's Colleges, we find that 16% of the student hours taught by the Men's College staff are for women while 13% of the student hours taught by women are given for men students. The Women's College is accordingly asked to pay the difference - 3%. We may thus be said to be paying in full for such instruction as is given by the Men's College staff to women students, which is not balanced by the amount of instruction given by the Women's College staff to men students. Please note, however, that this does not include the School of Religion, and Dr. Stuart raised the question whether we should not include this also.

Another new item which will strike your eye is the increase under 10 Administration - 15 General. In addition to approximately one-sixth of all such items under the University administration as have the slightest relation to the Women's College, i.e., President's office, Secretarial Bureau, Business Manager's Office, and part of the "University General", the University urged that we include another item of \$2,553, which shall be put down as "Comptroller's Contingent Fund"; for with the elimination of the Construction Bureau, soon now, which now does a good many things usually taken care of by a Comptroller's office, we shall have to have some one who will have the duties usually assumed by a comptroller. The Women's College should be ready to pay its share of such probable expenditure.

Another new item is 60 Special - Formal Opening - \$1,083, which is one-sixth of the sum estimated as needed for the formal opening, which we are hoping to hold early in October.

For next year, they also feel it would be a little fairer if \$23,333 were put in as our share toward 20 Operation and Maintenance of Physical Plant instead of the \$20,000 we put in this last year, although even now it does not seem possible to estimate very closely just what this winter is going to cost us.

The estimated expenditure for the Practice School is almost \$5,000 more because we have added Miss Wannamaker's and Miss Tseng's salary and transit. These are entirely new expenditures. All teaching in the Kindergarten-Primary Training School in the past has been given by the Missions involved. They are not now able to do this.

Mrs. Williamson--2

This brings up the total budget to \$111,494 L.C., an increase of \$14,907 over that of last year. Against that we can put an estimated increase in income of \$8,972, which makes an estimated increase in our needed income of \$5,935 over that of last year.

Now to go a little more into detail in the study of the items that are included. We expect a larger number of students next year at a slightly increased fee, in the college. I really think we will have more students in the Practice School, but we still have kept our estimate very low. There have been some slight increases in the salaries of the Chinese staff, and it is probable that there will be a further increase if the Yenching College Committee approve of the report of the special committee of the Administrative Committee, a copy of which I enclose. I will speak of this later.

Under 30 Instruction - 31.3, one-half of Miss Hsieh's salary will be paid from the income of the Harvard-Peking Institute for Chinese Research Fund, since she is giving half-time, teaching advanced Chinese courses.

Under 30 Instruction - 31.13 Sociology, we have put down one person, this being Jane Ward at present, who is being lent by the Y.W.C.A. for part time service, since Miss Elizabeth Durfee has been obliged by ill health to return to America. Miss Ward, however, is only able to assist the department in various general ways, and is not a technically trained sociologist, but is helping in an emergency. She is paid by the Y.W.C.A. and this is merely written on and off our books. The Sociology Department has put in a special plea for the Women's College to give the salary for another woman teacher, possibly a Chinese, who can supplement the work of Miss Dickinson, and possibly take the place of Miss Durfee. I did not, however, dare to put this in our budget, glad as we would be to do it, since we have already increased it over last year.

We understand that Miss Wood is still a regular missionary of the London Missionary Society, who will attend to her travel.

Under 40 Library, you will see that we have put in an item toward the general library fund, one-sixth of the estimated amount of the university fund; and also under 40 Library-42 Assistant in Sage an item of \$400, as we shall need some sort of a little librarian to take charge of the branch library of the Women's College, which is housed on the second floor of Sage.

The budget for the Practice School is itemized so carefully that I think it does not need any comment. The place where we have been most conservative is in estimating our income which, I hope, will really be larger than is indicated.

To return to the special report on salaries, may I say that the Men's College has had a sliding schedule for the members of the Chinese staff for some years. They feel that the Chinese members, even though they are Christians and willing to sacrifice, have many calls on them because of their large families in the patriarchal system, and have many ceremonial and social demands on them, from which we are free. They should thus not be compelled to accept a flat salary, as is the case with all missionaries. The principles suggested by the report of the

Mrs. Williamson--3

committee, which was chiefly Chinese and headed by Dr. Y. T. Tsur, formerly president of Tsing Hua and now head of the Commission on Financial Revision under the Northern Government, presents their arguments with sufficient clearness. They would hold in any college at home. This report was discussed in the Administrative Committee and presented and approved by the Board of Managers at their last meeting on February 12th. We hope that you will approve of them at your April meeting. If adopted for this next year, it will make some increase in our budget, but this might be covered by a grant from our little surplus fund, which we have been holding for emergency use. I particularly hope you will notice the item in which it was recommended that living quarters be provided for these Chinese staff members, including heating, lighting and water. We have been put to a good deal of thought and annoyance this year, trying to estimate what the share should be for various staff members, whose salaries are less than those of others, including assistants, instructors and clerks. The Men's College provides no residential quarters for any Chinese staff members below assistant professors. Our difficulty has been, that there is no very convenient arrangement for young Chinese women to live outside of a school without incurring the criticism of conservative Chinese society. Choice of living quarters now runs from the dean's residence to the two faculty residences, faculty suites in the dormitories and single student rooms in the dormitories. The actual cost of heating these different units is, of course, quite different, but if the college assumed all of them, then the faculty would be free to choose according to congeniality, or the kind of food (Chinese or foreign) which would be served in the different units. If this committee's report, having been approved here on the field, is approved by you, would it not be a fair question whether these basal living expenses should not also be paid for the foreign faculty? For instance, the cost of coal this last winter has been exorbitant on account of civil war; food prices have also risen; and our living expenses have cut huge holes in our salaries. Mrs. Lee will know that our American Board Mission has already sent in to our Boston headquarters a plea for a larger living allowance since expenses have risen so considerably. This, of course, applies to us single women as well as to the families. I understand that the policy of the Yenching College Committee is to allow the Administrative Committee the power to settle such details as apply to the Chinese staff, but in this instance, the implications also involve the foreign staff, so we are referring the whole question to the Yenching College Committee.

May I remark that we have had no assurance that Dr. Brown's salary will be continued for next year. We do need a woman medical officer here very much. She has done splendid work. Just at present, she seems to be showing a great deal of fatigue. I hope it is not serious; in which case, she would need to change her work. But in any case, I trust that the salary will be provided, for our students need close supervision along the lines of health. If Dr. Brown stays, I think she will be glad to have some sort of an agreement for staying another year or two years, hoping that the College Committee would then be willing to pay her travel expenses home. What would be the feeling of the College Committee on this point?

I think that these are all the items which need comment.

Very sincerely yours,

(signed) Alice B. Frame

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*Edward
Hsieh
Liu*

*not for publication
Return to E.H.*

Yenching College
Peking West
China

PEKING

TRANSFER

April 8, 1927

Dear family,

I hate to think what you are probably reading in the headlines these days, and anything I may write you today will be old history by the time you read it. But there is an American mail leaving Peking tomorrow, so I am going to send a few lines, which may or may not be reassuring.

First of all, PLEASE do not believe all that you read in the papers. Very unpleasant things did happen in Nanking, but meanwhile we have been perfectly peaceful in Peking, which is a long way away; but I don't doubt but that your papers made you feel as if only a few miles separated us, and the same fate would visit us the next day. Papers love to publish scareheads, even if they have to deny them the next day.

I have said very little of politics in my letters to all of you, as the conditions change from day to day. But I can tell you what most of us think today. The Southern forces probably will not be able to get up here for some weeks, at least. Chang Tso Lin is consistently and severely trying to stamp out Bolshevik propaganda, ---which will not make things any easier when the Southern party arrives in the north. Last Wednesday they even raided some Russian buildings adjacent to the Soviet Legation, thereby raising quite a storm; but they did discover a large number of persons and literature. Just what this may lead to, none of us know. It is certainly forcing all communists in Peking, in the schools or elsewhere, to be very cautious. We know there is a very secret and rather large group of them here, but they are keeping very quiet, and are apparently loyal to the University. In Changsha and other southern cities, it was groups of students within the institutions themselves that led to agitations that forced the closing of the schools. Whether this will eventually happen here or not, no one knows. After our short spring vacation, we have opened very peacefully, and all seems to be going well.

A good many of the women students, however, are nervous, and a great many foreigners, not from apprehension of Southern attacks, but fear of what may happen if Feng Yu Hsiang's army, which we hear is approaching Peking, either has a big battle with Chang Tso Lin's thousands of troops quartered in the city or to the north of us here at Yenching, or else frightens this Manchurian army so that it retreats, and in retreating, loots as it goes. The American Minister is decidedly nervous, and though officially not commanding us to leave, has unofficially urged heads of missions to see to it that at least the women and children leave as quickly and unobtrusively as possible. Foreigners from various provinces have been ordered to leave. Other Korean cities. The Legation expects they will be much easier in their minds. Children are out of the way, if anything should happen. In the general uncertainty of things, I think most of us feel that it is the wise way of anticipating possible contingencies, even though in the end it should be proved quite unnecessary. Practically all of the men and some of the single women in the missions are staying on. But there is a decided exodus of wives and children. A good many of our Chinese friends cannot see why even they should go, but the majority approve. If anything should happen, little children should not be here. Korea is not far away, and they can easily get back. My friends, the Edwardses of the Y.M.C.A., though very reluctant to seem to be included in the panic, may go to Seoul. (Mrs. Edwards and her two children, I mean,) and asked me if I would like to have Rosamond go along to play with Anne. Since so many mothers and children have gone or are going

from our group here that the little community school will temporarily have to close. I thought I might as well let her go on this visit to Korea. At first she did not want to go without me, but we have talked so much about it that I think she is quite entertained about the adventure it will be.

I still hope there will be enough children to have a little birthday party for her on the 13th. She has talked about it for so long. I do not know just when she will start,--perhaps things may clear up so much that she will not go at all. But I am packing a willow basket with some bedding and summer clothes, and got her a passport all her own at the Legation the other day, (she is so proud of it!) so she can go at any time, if necessary. The consul tried to get me to secure my own passport, too, but I told him I had some work to do, and could not go. Our Chinese friends are much relieved to learn that most of our faculty are determined to stay by and carry on our work as long as conditions permit. If it should come to the time when, by some turn of events, our presence here would make it dangerous for our co-workers or the students, we shall vanish off to some secret place till the storm blows over. So do not be disturbed if you hear that the Yenching faculty cannot be found! We shall all be tucked away in the house of some Chinese friends. But that is a very remote possibility. We are still hoping that we may get through this semester. There may be a few days' disturbance, but not more.

I am not pretending that times of anxiety like that a year ago, and now this, are pleasant for one with a responsibility for a large group of young girls. But it is the price one pays for living in China. Ten years from now just think what a wonderful and unified nation this will be.

Now I must go and cut out some new summer pajamas for Rosemond. And then prepare for my class in the Theological Seminary in Religious Education. So you see life is going on quite normally, in spite of panicky Ministers and blustering statesmen in London and Washington. Sufficient unto the day! Meanwhile, we feel in closest sympathy with our Chinese co-workers than ever before, and hope to make Yenching prove that foreigners and Chinese can weather storms together.

With love to each one of you,

Alice B. Farnum

P.S. To Dr. Luce and Dr. North:

Dr. Stuart over the 'phone, and he asked me if I had a letter to him. I said I had, so he asked me to send it. I am sending it by official, but I am not sure it will get there. The Germans are gone, and many wives are going to Korea. I am rather ashamed of the haste with which Americans are pouring out of Peking on every train. Other nationals seem calm in comparison, but Mr. MacMurray is largely responsible. He may have more prevision than the rest? We doubt it. It is touching to observe how glad the students and faculty are to have us stay with them, and promise to protect us!! It is quite different from last year, when even the ardent patriots, many of them, wanted to come and stay with us. We have no wall about the huge campus, which is a disadvantage if marauding soldiers come along, but we are beginning one, with Chinese money given us. We all feel very elated over our delightful relations with our Chinese staff. Please forgive this informal and very general letter. Dr. Stuart will write later.

Not for publication!!!

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RECEIVED
FOREIGN DEPARTMENT

蔡 京 亦 學 院 校

MAY 31 1927

YENCHING WOMEN'S COLLEGE

YENCHING UNIVERSITY

PEKING, CHINA

Ans. _____

OFFICE OF THE DEAN

May 3, 1927

To the secretary of the
Yenching College Committee:

My dear Mrs. Lee,

In April, 1926, the Administrative Committee of the Board of Managers and the Yenching College Committee kindly confirmed my nomination to the second term of deanship in Yenching College.

At the time I informally stated by word of mouth to the Administrative Committee and in writing to the officers of the Yenching College Committee, a conviction which had been growing in my mind that the time had come for a Chinese woman to assume the duties of the dean of Yenching College. This was quite apart from my feeling of being unsuited to the position in many ways, and other reasons I need not take time to mention. Since, however, the anticipated experience of moving the college from the city to the new campus, and of helping adjust the college life to new conditions, might conceivably be somewhat difficult for a new dean, I agreed to continue acting temporarily, though I definitely set June, 1928 as the furthest limit to my time of service in the college.

This moving has been safely accomplished. The immediate building program is nearing completion. We have never had a finer nor more loyal student body, and life at the new college home seems to be striking firm roots. So, for these reasons, and because the political events of the past months indicate more clearly than ever the just and rising demand for a more thoroughly Chinese administration in all Chinese institutions, I gladly tender my resignation from the deanship and staff of Yenching College. It is my earnest hope that this step may accelerate and intensify the efforts already put forth to find a Chinese woman who will be able to do far more than any foreigner, however sympathetic, in leading this College to make its highest contribution to the life of this great Chinese nation. I have had so little time for teaching that my withdrawal from the staff creates no problem whatever.

I beg, therefore, to set July 31, 1927, as the final date

for severing my connection with Yenching. This means that no time should be lost by the authorities in charge in pushing to completion their present investigations as to a suitable person for the deanship of Yenching College.

I would like to add that beyond my feeling of regret at the inadequacy of what I have attempted to do for Yenching, my prevailing feeling is of thankfulness for the support and cooperation in which I have been so fortunate. I desire to put on record my enduring gratitude for the loyal and friendly support of the members of the staff of the Women's College, for the kindly consideration shown me by the Men's College faculty, for the unfailing courtesy and sympathy of President Stuart, and the true interest and cooperation of the members of the Administrative Committee. Nor can I find words in which to describe my deep appreciation of the extraordinarily unselfish devotion of the members of the Yenching College Committee to all matters, large and small, relating to this little college which they have loved from its founding to this day. But it means everything for the future of Yenching that such loyal and devoted friends are pledged to its support.

From all of these men and women I have learned so much, and received so much, in spirit and in life, I can only regret that I have been able to make such slight return.

Very sincerely yours,

Alice Browne Frame

Copy to Mrs. Huang, secretary of the Administrative Committee.
Copy to President Stuart.

RECEIVED
FOREIGN DEPARTMENT

燕京
女大
校

MAY 31 1927

YENCHING COLLEGE
PEKING UNIVERSITY
PEKING, CHINA

May 4, 1927

Ans. *Ans.*

Dear Mrs. Lee:

There are a few matters of business which I would like to bring to your attention:

What is the policy of the Yenching College Committee toward faculty who ask leave of absence for study, or family reasons? I have already raised the question with regard to Miss Dickinson. She understands she is to pay her own travel and to be responsible for her salary while on leave. I ask for confirmation of the latter, so that we may be able to secure some Chinese assistant to supplement Miss Newell in her work next year. Because of Miss Boynton's leaving on 30 days' notice, we were obliged to secure what help was most easily available. Bishop Grose of the Methodist Church assigned to us Mr. Paul Johnson and his family, refugees from Szechuan. Because Miss Boynton was on our salary list, we were obligated to pay the Johnson family's travel expenses from Szechuan, which amounted to approximately \$240. We felt that this was a legitimate charge on our contingent fund, since we were morally responsible for Miss Boynton's work. Now the Johnsons have been called to America, and we are under obligation to pay the salary of another man! Should these expenditures, incidental to sudden changes in staff personnel, be charged to contingent fund, or should they be made up from the lapsed salary of the person on leave? We would like a ruling from you on this matter.

X We have been planting some trees and shrubs in our Women's College courtyards and around the athletic field. We are taking the money for this temporarily out of our surplus, which we have saved during the past years. We do not know whether the Committee prefers this arrangements, or whether they wish it to come out of the Building Fund. The sums thus far used are small. However, more will be needed when we definitely undertake to grade and landscape the academic quadrangle. Where should this item be charged?

The Board of Managers at its meeting on February 12 asked the committee which had reported the salary scale for Chinese staff to continue work along the line of preparing a statement on the privileges and traveling allowances for Chinese staff. This committee made a preliminary report to the Administrative Committee at its meeting on April 1st. The report has not been officially approved by the Board of Managers, which is not meeting until next Friday, but since I am writing, I am enclosing the minutes of the Administrative Committee which incorporate the report, and if there are any changes I will report them in my next letter. I do not think that any comment is needed as the recommendations are quite complete.

1002

Another matter which should be brought to your attention is that of the general reorganization of the University. It is probably a little out of place for me to report further steps in this reorganization until we receive word of the action of the Yenching College Committee on the last proposals made by the University Council. However, these particular changes are along a somewhat different line. Dr. Stuart has written a general digest of their trend to the Executive Committee of the Board of Trustees, and I presume that they have already sent you a copy of his letter. If not, I am sure you could secure a copy from the New York office, so I will not go into very careful detail.

The root of the whole matter is an effort to meet the strong nationalistic trend of public opinion in China. The anticipation of what the Nationalistic Government will do when it reaches Peking is only one of the elements in our desire to make our administration more thoroughly Chinese. The attitude of the Right Wing seems to be the deep-seated feeling of the majority of the thinking people in China, and, of course, it always has been the principle in Yenching increasingly to place responsibility on the Chinese members of the staff. The recent reorganization of the Board of Managers, which gives the Chinese a majority, was in this direction. We now feel more than ever that the administrative officers should be Chinese, and as you will see from Dr. Stuart's letters, we are suggesting that there should be a Chancellor at the head of the University, a Chinese, well-known in Europe and America, as well as in China; a Vice-Chancellor, who shall be in residence, who shall also be Chinese, and shall represent the University in negotiations with the Government and in strictly Chinese matters; a Provost, who may be a foreigner, and in this case would presumably be Dr. Stuart, who would head up all the affairs of the University, pretty much as he does now. The administration is practically along these lines.

The General Faculty Executive had suggested the Commission form of administration, but the Board of Managers does not approve of this sudden change, and feels that it would imperil the present progress of the University. This Commission form is very much advocated by the Southern Government, however, and whether they will enforce it when they come into power, we cannot tell. At present, the General Faculty Executive has practically the powers of such a Commission Government, taking charge of all the main administrative policies and actions of the University. It is suggested that there be some changes in the personnel of this General Faculty Executive, which would then consist of the Chancellor, ^{or Chancellor} provost, treasurer, comptroller, a dean of studies or instruction, a dean of men, a dean of women, registrar and three representatives elected by the faculties of the Men's and Women's Colleges. T

The delimitation of the functions of the three deans illustrates the trend which I pointed out to you before, which is felt by the majority of the administrative officers in the university, that it would be a more unified and efficient plan of working to have one person, inevitably a man, who would have charge of all academic responsibilities, such as choosing teachers, supervising departments, etc., and then let a man and a woman be in charge of the discipline, physical and moral welfare of the men and women students respectively. There is quite a strong feeling among some of the faculty that it would make for better administration if the Board of Trustees in America could be known as a Foundation in America of Yenching University, which would have charge of funds, buildings and the budget, and presumably would lease to the University in China the buildings and grounds, so long as they fulfil the object for which the University was founded. They feel that the main responsibility for policy should be placed here in China, partly in the Board of Managers, and even more on the faculty body itself. The sub-committees of the Board of Managers, for instance, are unwieldy and hard to call together. The faculty members of these committees, practically carry all the work, and know most about it. Thus it is argued that it would be better to have the Grounds and Buildings, Finance, and other matters carried by similar members of the faculty, supervised by and reporting to the Board of Managers. You will thus see that the tendency is to bring the main authority in University matters to China, and place it squarely on the faculty and the local Board of Managers. This is certainly in accord with the nationalistic aspirations of all intelligent Chinese, and if we can in some degree anticipate the trend in public opinion, it will leave us in a more dignified and safer position than if we wait to be hurried into some similar attitude by the march of events.

Full reports will go to you after the Board of Managers meeting on the thirteenth and when the faculty in general have had more time to discuss these matters. I should perhaps include one more factor in the situation, and that is, student representation in University matters. There is a strong feeling on the part of the students themselves, and on the part of some of the Chinese faculty particularly, that it would be no harm to have a few students allowed to sit on certain University committees, as representing student opinion. With curricula and financial matters they would, of course, have nothing to do. I think we all agree that on extra-curricular matters the students voices should be heard, and in fact, I read in current college literature that this is becoming increasingly true in American colleges. To what extent this should be carried is still a debatable point. Three months

Mrs. Lee

ago, the deans of the two colleges addressed letters to the Student Government Associations, asking them to appoint committees to make recommendations to the college authorities along various lines. This report will be handed in within a few days, and we will probably get some rather startling evidence of what a good many of the student body are thinking.

If these suggestions for reorganization of the University administration go through, naturally we will all automatically hand in our resignations. It is undoubtedly true that if the deans of the Men's and Women's Colleges are to be practically deans of men and women, there is a stronger argument than ever for having the dean of women Chinese. As I wrote you before, I have been making inquiries in every quarter for a suitable person, who is not already attached to some other institution or organization. I trust that my resignation will cause the bodies concerned to pursue the search a little more energetically and definitely.

These sketchy remarks about our attempts to meet the demands of the present situation in China will only give you a general idea of the whole trend. I know you will be sympathizing with us in these trying days when we are trying to preserve the original purpose and intention of the function of Yenching, and at the same time meet the new currents of thought and public opinion. Whether we shall be successful or not remains to be seen, but I think that Dr. Stuart is very far-sighted, and is trying in every way to keep Yenching true to her purpose and still able to make a contribution to the life of China.

Very sincerely yours,

Alvin B. Kame

I am enclosing my formal resignation, which is naturally no surprise to you. I am sure it is the best thing for the college and for me. I am writing definitely to Mr. Cross apropos of some work I can take up at once in connection with the mission for a year before my furlough. As long as I stay, I fear they will not take seriously the getting of a Chinese dean, and thus will prepare further difficulties for themselves.

You know me well enough to know I could write a long long letter about all these matters, but I spare you.

PEKING

INDEXED

TRANSFER

Peking University

May 11, 1927

Mrs. Murray S. Frame,
Yenching University,
Tsing Hua Yuan,
Peking West, China.

Dear Mrs. Frame:

A succession of China emergencies with our usual swamped condition in the office has delayed my being able to report to you the status of the funds for the Woman's College Building Operations in accordance with letters which you sent to Mr. Bowman and Mrs. Lee. In a sense, it is distinctly Mr. Bowman's business to furnish these statements but, to be frank with you, Mr. Bowman has so little comprehension of the business involved that he is entirely unable to do more than to present the equivalent of a simple statement of receipts and disbursements which, so far as building funds is concerned, is not allocated in any way between the different buildings and which contains naturally no original information as to the commitments which may have been made. I enclose herewith a copy of a statement which I presented to the Woman's College Committee at their request which, however, has been corrected in one particular since being sent. The amount for Science Building Equipment on the schedule I furnished them showed \$3000. as furnished, and \$8000. to be furnished. Since then the actual draft on this matter on Mr. Bowman has been reported to that I have put the whole amount of \$10,798. in the schedule same as furnished. This also changed the totals from what they were. Please also note that this is based on the best data that I have available here and that it must be fully corrected and brought up to date by your figures on the field. The only fixed figure, as I understand it, as to the total building funds is the \$808,613.71 appearing at the bottom of the second page. This is based on Mr. Bowman's books and I believe it to be substantially correct though, at the request of the Committee, I went over his books and found quite a number of adjustments that were made necessary by confusion in the accounts. You will note that this form of statement does not say how much has been expended and how much balance is left. It is impossible for us to say that in any statement because of the length of time that it takes us to exchange information, and also because charges made against individual buildings in Construction Bureau accounts appear necessarily only gradually in the effect upon the balances in Mr. Bowman's hands.

You will note that on the basis of Construction Bureau's figures the analysis I have made here shows Max. \$36,752.54 required to cover the completed buildings as scheduled. That is, assuming that in the Construc-

1006

Mrs. M. S. Frame-2

5/11/27

tion Bureau accounts listed at the beginning of the page there are not included any items which are listed in the middle of the page representing payments made to the Trustees or to Mr. Niant or to your own Treasurer for Woman's College matters. You will note that the matter of architect's fees on the Gymnasium account is in doubt. We cannot figure out here whether it has been included in the Construction Bureau accounts or not, and if it has already been included in the Construction Bureau accounts you are that much more to the good.

You will have noted that the balance of funds available for further expenditure, as far as I can work it out, would consist of (a) the \$17,094. gold required to balance Construction Bureau accounts and the \$32,669.56 of designated funds in reserve and the estimated undesignated balance of \$14,334.46.

All of which is respectfully submitted with caution.

Faithfully yours,

Secretary
Peking University

MMH-H

Enc.

CC: Mrs. Lee
Mrs. Roys
Mrs. Avann

BUILDING EXPENSE ESTIMATE YENCHING WOMAN'S COLLEGE

	Max. Cost To Feb. 28	Estimated Additional Max. cost Gibb 2/17/27	Total Max. cost	Max. \$ furnished field state- ment 12/31/26	US \$ cost of Max. furnished
Dean's Residence	54,900.27	360.00	55,260.27		
Sage Memorial	88,988.88	1,200.00	90,188.88		
Women's Admin.	53,444.94		53,444.94		
3 Dormitories	225,779.07	1,680.00	227,459.07		
4th Dormitory	69,052.78	2,058.00	71,110.78		
Gymnasium	14,299.22		14,299.22		
House No. 50	17,181.51		17,181.51		
House No. 53	13,699.75		13,699.75		
Women's College Miscell.	29,778.47		29,778.47		
Sub-total	563,089.67	5,298.00	568,387.67	565,235.78	301,433.00
Science Building	180,735.93	4,667.00	185,402.93	151,804.28	87,490.00
Gen. Dur. a/c total	723,825.60	9,965.00	733,790.60	697,038.06	368,923.00
Balance of Max. \$ required by Col. 3				56,752.54	
Estimated cost of Max. \$ required at 2.15					17,084.00
Total used or required in Construction Bureau Accounts					US \$386,017.00
Heat, Water, Light & Sewer Plant (?)					125,000.00
Land Improvement and General Plans to Trustees for General Architect's Service (T)					2,800.00
Building Machinery (T)					1,835.00
Library Books (T) (B, 1000)					11,750.44
Equipment, Science Bldg. (T)					10,798.00
Furnishing Dean's Residence (B)					1,700.00
Equipment for Sage Bldg. (B)					4,000.00
Scientific Equipment (B)					780.48
Land (T)					11,531.79
					555,192.69
Architect's Fees which may or may not be included in Construction Bureau Accounts					
<u>Reported to Peking and no doubt included</u>					
Sage	\$3,751.44	(orig.)			
Deans	1,784.00	(orig.)			
Sage	3,816.00	(Y. 216)			
Deans	1,812.00	(Y. 216)			
Science	2,500.00	(pro rata)			
<u>In doubt Gymnasium</u>				5,387.00	
					561,579.69

From letter of 5/11/

Yonking Woman's College - 2

Brought forward

\$561,579.69

Balances of designated funds

In Treasurer's balances:

Dean's Residence furnishing	500.00	
Library Fund	13,149.56	
Miss Milan for Home Economics	300.00	
Chapel	12,500.00	
Part Rockefeller Gift applicable to Chapel	<u>6,250.00</u>	<u>32,699.56</u>
Total expended and reserved		\$594,279.25
Total Building Funds		<u>608,613.71</u>
Net Prospective Balance.		\$ 14,334.46

PEKING

INDEXED

TRANSFER

PEKING UNIVERSITY

May 17, 1927.

Mrs. Murray S. Frame, Dean,
Yenching Woman's College,
Tsing Hua Yuan,
Peking West, China.

My dear Mrs. Frame:

Dr. North has requested that I write you, forwarding the enclosed check for seventy (\$70.00) dollars representing a remittance just received by us from Mr. S. B. Schauer, Trustee of the Frances A. Goodridge Memorial Fund "for the support of the Beneficiary of the Frances A. Goodridge Fund at Peking University as provided in the Trust instructions." Due acknowledgment has, of course, been sent to the Trustee.

Very truly yours,

Office Secretary.

Enc. ok.

L.

COPY

Letter 6/15

TRANSFER

May 20, 1927 JUN 16 1927

UNIVERSITIES

PEKING

JOINT OFFICE

Dear Mrs. Lee:

I would like to send you ~~just a word~~ to acknowledge your letter of April 15, which you were so kind as to write soon after the annual meeting. It happened that Mr. Barbour had not understood the cable message to us in his wife's cable, so we had not received any information as to the judgment of the committee. Our problem is still a problem. Unless we can get rid of the East Residence, we realize there is no money to put into the buildings. A large family which had anticipated returning to China this fall and might occupy our house probably will not come, due to the uncertainties of the political situation. Dr. Stuart informs me that it is almost impossible to persuade faculty family members, due to the cost of upkeep, to occupy the larger houses while their families are largely at home. This is his answer to my suggestion that for the year 1927-1928 we exchange the East Residence with the Dickinson House in the South Compound. Accordingly, we will have to make some other adjustment. Dr. Stuart is uncompromisingly opposed to relinquishing what he feels to be the right of the Men's College to the Dickinson House. I think the Barbours are rather anxious to occupy it.

I have not received any copy of the statement of the total building expenditures, which you say Dr. North prepared. I am most anxious to receive it. You will have received a statement as of April 30th, 1927, gotten out by the Construction bureau, in which the total gold receipts is placed at \$500,721.87. We are also to be charged for one-third of item 26Fa, Building Operation HISS (Heat, light, sewage, water) which amounts to Local Currency 275,159.82. Beside there would be Gold \$25,000, which we promised as our share in the library; but, of course, I appreciate the fact that these figures are all in Mr. Bowman's hands.

We are looking forward to a clear statement as to whether Mr. Bowman or Mrs. Williamson has been able to get the reimbursement for the Presbyterian appointees which were forfeited by the marriage of their appointees.

You may have heard that a month ago when the political and military situation was so very grave, and when the Consuls ordered the foreigners from the interior to the coast, Dr. Stuart with the advice of the Chinese donors of a certain fund decided that it was best to put a regular Chinese wall round the campus. We have received the benefit of that, since we have not been asked directly for any contribution to this yet. Our immediate problem is the question of a suitable gate necessitated by the wall. Dr. Stuart and Mr. Gibb urge us to purchase a beautiful old stone gate, which is a work of art, and install it as the gate to the Women's College entrance. The price would not be so large, but the cost of hauling and setting it up would be quite considerable, but perhaps the whole sum would come under L.C. \$5000. It is a great temptation to try to secure and set up this beautiful old gateway, but in view of your statement of having only \$14,000 left, we are not sure whether we ought to indulge in this, or not. It would be a permanently beautiful addition to our campus.

We are quite envious of the Men's College, as they are beginning to put up one wing of their gymnasium. They are even going to instal an outdoor men's swimming pool at one end of the lake. We may have to use a lecture room in Sage as a temporary gymnasium next winter. This season has been unusually bad, because of the extraordinary number of snow, rain, and dust storms.

We have just been having a brief visit from Dr. Thompson of the Trustees

Mrs. Lee

2

Miss Dickinson has received a letter from Miss Newell, beseeching her to stay on at least one semester, and possibly all of next year. We are still hoping that Miss Newell will reach us in January, and we shall try to keep up the anticipation and interest of the students until she gets here. Dr. Hsu has been absent making some investigations in the Yangtze Valley, so we have been unable to consult with him very directly, as communications have been much interrupted.

The Board of Managers, as I think I wrote you, has been asked to consider a plan for further reorganization of the University administration in view of the very natural insistency of the national note in China. Dr. Stuart is very anxious that there should be a Chinese president, but the Managers feel that his presence and his present assuming of responsibilities are quite essential to the welfare of the institution. Just how to make any adjustment is the question we are now facing. We have also to move with caution, as the Northern Government is extremely suspicious of anything that looks like anticipation of the coming of the Southern Party. Just what suggestions the Yenching College Committee has made as to our internal relations with the Men's College will have to be considered in relation to the plans now under discussion. A further element which enters into any decision is the fact that we are in receipt of a bulky report from the Student Body, which was asked for by the Deans of the two Colleges with a view to getting a constructive expression of student opinion. It is not as representative or as scientific as we could have wished, but there are certain tendencies in their recommendations which will need to be met in some way. You may be sure that we are not stagnating mentally during these exciting days in China!

We are hoping the next mail will bring the minutes of the annual meeting. Our next meeting of the Administrative Committee bids fair to be an interesting one.

With greetings for all in "The Rooms"

Sincerely yours,

SIGNED Alice B. Frame.

I am much troubled over Miss Kline. She is in a very tense mental state, which has reacted on her teaching. I must write more fully soon. But she has got a firm idea that she is no longer needed in History; can do nothing else; must resign. I am pleading patience, but I do not know whether I can prevail. Ask Mrs. Lyman. I told her our troubles with Miss Kline's attitude. The Ad. Com. wish me to postpone resignation till 1928, though we have had no formal action. They are actively looking up Chinese, however. How would M. Speer do as associate dean with a Chinese?

INDEXED

EXTRACT from Mrs. Frame's Letter of June 8, 1927.

PEKING

The minutes of the Administrative Committee have just come, and I will add a few comments, though most of the actions are self-explanatory. With regard to my proposed resignation I think that the minutes will explain the action of the Administrative Committee, which will be presented at the meeting of the Board of Managers. We are now in correspondence with a very superior Chinese woman, who was head of a school in Changaha, now disrupted by the Communist disturbances. We are not sure that we can secure her, or that she will be able to stay as long as we would like to have her, as she is still interested in her school, but if we can secure her, everything points to her being an ideal person for the position. As I wrote before, there should certainly be a foreigner associated with her who could help her to keep in touch with the Yenching College Committee and the constituency at home, if Miss Tseng should be willing to come and it seems suitable for her to take the deanship. There is no plan that she should do so immediately even if she comes, unless the pressure of political conditions is such as to make it essential. I trust that this plan will commend itself to you.

EXTRACT FROM MRS. FRAME'S LETTER of June 8, 1927.

PEKING

The political skies have not yet cleared. The reports in the papers sound rather reassuring, but anything is possible. Our students have very much felt the pressure of the political unrest, and they have been in a very excited condition in the last few days, wishing to go home at once, lest the communications be cut. Added to this was the fact that the large Nankai College in Tientsin had to close on account of student pressure, largely engineered from outside political influences, who in turn forced the early closing of our neighbor, Tsing Hua College. The students from the latter have been inflaming our students, so that within the last two or three days, we have been living in a very critical state. It now looks as if we ~~might~~ might possibly get through the term by shortening it one week and having Commencement on June 13th instead of June 20th, permission being given to students who wish to leave at once to do so with the understanding that they come back to the examinations before next term opens. Public opinion may still be agitated to such a degree that we shall not be successful, but I will let you know later.

June 14, 1927

Mrs. Alice Browne Frame
Yenching College for Women
Peking University
Peking, China

Dear Mrs. Frame:

It was with a real feeling of dismay that I read your letter of May 3. It is true that we have often spoken of your thought that you should resign at the time of your furlough in 1928. We of the Yenching College Committee and indeed the much wider circle of friends who are deeply interested in the College, have unanimously and uniformly hoped that this purpose of yours might be changed and that you might continue as Dean of the Women's College long after 1928. The thought that you might think it right to terminate your relationship at the College this coming summer had literally not occurred to us, even though we have been quite continuously thinking about the changes the present political situation is likely to bring about. As soon as your letters came I sent copies to the different members of the Yenching Committee asking what action they thought the Committee should take. These letters went out last Friday, and now on Tuesday morning I have replies from nine members. They are all unanimously in favor of a very urgent cable to you asking you to reconsider your resignation for this summer and to continue as Dean at least until the summer of 1928. I have not a shadow of a doubt that the other members not yet heard from will feel the same, and that the only reason their replies have not yet come in is that they are farther away and it takes a little longer to hear from them. That you may have at least a faint realization of how strongly we feel on the matter, let me quote from a few of the letters.

Mrs. Williamson says, "I returned from California only last evening and I am certainly glad I was home when your note came that there may be no delay in returning my vote. I sincerely and emphatically vote to urge her to continue at least until her furlough in 1928 and just as much longer as she can possibly be persuaded to remain. She is just the one to be Dean and it will be no less than a tragedy for her to leave now. I do hope she may find it possible to reconsider and stay. If we can do anything at this end I'm sure we stand ready to do it."

This from Stella Tuthill Whipple. By the way, did you know she was married? "Of course I most emphatically vote aye on the enclosed and hope, indeed, that Mrs. Frame will reconsider."

Mrs. Frame -- 2

Mrs. Roys says, "Emphatically "yes" to your question as to cabling Mrs. Frame urging her to continue as Dean until the summer of 1928. May I suggest that if possible in the cable you use the words expressing our conviction that it will be disastrous to the College if she carries out her suggestion of withdrawing in the summer of 1927."

Mrs. Lyman writes this, "We just cannot let Mrs. Frame resign! 1928 -- oh, if we must -- but not a second earlier. She is essential, truly essential until a new dean can be installed. The cable must vehemently protest."

So I might go on, but the above quotations will serve, I hope, to make you feel that we deeply value your service and consider it essential to the College just now. The question as to your continuance is a very different one from the proposal that there be a Chinese Chancellor and, perhaps, Vice-Chancellor for the University. We do understand at least in part, and to sympathize with the strong feeling of the Chinese friends that Chinese should be put into positions of responsibility, but everything we have heard leads us to believe that the Chinese themselves wish you to continue at least for a time. I will not enter into a discussion of what should be done in 1928. This we can talk over later.

Since copies of your letter of May 3 were sent to the Yenching Committee, I have received your letters of May 4 and May 20. These also contain a number of questions to which you wish answers, I know.

The questions in the beginning of the May 4 letter relative to the salaries of Miss Dickinson and Miss Boynton really belong to the American Board I think, and I will confer with the Foreign Department Council and let you know as soon as possible whether lapsed salaries of American teachers, appointed by the Board, may be counted upon for substitutes found on the field. I feel sure that the action will be in the affirmative.

Your question as to whether the planting of trees and other landscape gardening expenses should be charged to the Building Fund or to your surplus from current expenses, I am today passing on to the other members of the Committee. My own thought is that this matter will be left to the judgment of those of you who are on the field. If your surplus is sufficient to pay for such work, we would, of course, be very glad to have such building funds as are available for further building operations. I think, however, it is entirely right to charge the cost of work on the grounds to the Building Fund if that is necessary.

In this letter you refer to the report of the Committee on the salary scale for Chinese staff. Your letter did not enclose a copy of that report or of the minutes of the Administrative Committee Meeting but very likely these documents will come soon.

In your letter of May 20 just now received, you speak of the house question. If I could see any way in which the Yenching Committee could be of help to you in the settlement of this trying question, I would be glad. So far as I can see, however, it is really a question which must be settled on the field and we here can do no other than to leave it to you.

I have copied what you say for Mrs. Agann and I am asking her if she sees anything we can do in the matter.

Mrs. Frame -- 3

6/14/27

In this letter of May 20, you say you have not received the statement of Building Expenditures from Dr. North. I have just looked up the matter and find that Dr. North's letter is dated May 11, somewhat later than I had thought. I think, therefore, that you must surely have had it by this time, but lest there may have been some slip, I enclose a copy of the sheets sent me. He sent me also a copy of his letter to you. As it is my only copy and as I feel sure you will have had it by this time, I am not sending it.

I am today sending a copy of what you say about the door to all the members of the Yenching Committee, and I am asking them to let me know at once whether they think it right for us to spend this \$5,000, local currency, or about that for this particular object. Personally, I am inclined to think that we should not let such an opportunity slip.

What I have previously written has, I think, covered the matter of the time when Jean Dickinson should come home in so far as we have any light on that question. If you think that her staying until Dr. Newell arrives in January, as I still hope she will do, the Committee will heartily approve her staying until then.

I am on the point of starting to the final meeting of the Candidates' Conference but I cannot close this letter without an affectionate personal word to the effect that we realize something of the tension under which you are necessarily living these days. Your father and I talk you over (!) every once and a while. He is so fine and understanding, even though I am sure he sometimes feels some anxiety. He, I am sure, agrees with us in hoping that you will withdraw your resignation at least for the coming year. So far as we at this end can read the signs of the times, there appears to be less and less likelihood of military action on the part of the United States government against China, and more and more hope for arbitration and friendly settlement of any differences that may arise. Personally I cannot but feel that the events will justify the position of Yenching has taken of holding on, foreigners and Chinese together.

Always affectionately yours,

(Mrs. Lucius O. Lee)

C O P Y

Yenching College
Peking University
Peking, China

PEKING

June 17, 1927.

Dear Mrs. Lee:

I will not attempt formally to reply to the cable which brought me the message of confidence from the Yenching College Committee. I appreciate it more than I can tell you, but I will not attempt to answer now, since you say that a letter follows. Under all the circumstances, it certainly seems as if it would be much wiser for a Chinese woman to take the helm at the present juncture of Nationalistic agitation. I am sure that adjustments can be made whereby the Women's College will benefit rather than lose by my going.

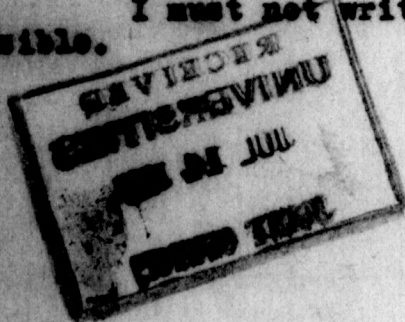
I am writing just a short letter today about Miss Cline. I have told you already of my fears that she was not finding it possible to make the requisite adjustments in these difficult times in China. She is a person of very high, but rigid and uncompromising, ideals. She has found it impossible to tolerate certain attitudes and ways of working among our Chinese staff members, which are due to a difference in our racial training and point of view. She is a very hard worker, and has never spared herself. She is an extremely well-prepared history teacher, but we have had some trouble with her students because of her unfortunately belligerent and rigid manner of treating all questions. I talked this over with Mrs. Lyman and Mrs. Roys, even back last fall, but I have hoped against hope that she would be able to change her attitude and be willing to take us as we are, and trust that we were at one with her in our ideals, even if a little more lenient in our attitude toward each other as to the methods of accomplishment. She has been very tense, and has not allowed herself to relax, as we have urged her to do, even after her work was over. I fear that part of her unhappy feeling toward the whole situation is due to physical and nervous weariness, but she has been unwilling to take any advice from any of us, though we tried to give it as kindly and tactfully as we could. She has, therefore, sent in to me her formal resignation, and probably to you also. I am more sorry than I can tell you that she feels this way, because it is bound to react on her and on the reports she gives of the Chinese and of education in China. I am so sorry that we have not been able to help her to change her critical attitude toward China and things Chinese. Political conditions, of course, have very much aggravated the stress and strain.

The Enclosed copy of a letter sent by our treasurer will explain our action. If you wish to take any further action about the refund of the money advanced to her by the Yenching College Committee, please do so. As to her work during the next year, we shall have to take care of it as best we may. Miss Cline had not asked her to take many courses, as her attitude was such that she preferred only to teach her specialty, and had antagonized many of the men students, particularly, by her antagonistic manner.

I must not write longer, for I wish to get this to you as soon as possible.

Sincerely yours,

(SIGNED) Alice B. Frame



INDEXED

PEKING

TRANSFER
filed

Peking University

August 25, 1927

Mrs. Murray S. Frame,
Yenching Woman's College,
Tsing Hua Yuan
Peking West, China.

My dear Mrs. Frame:

We are sending you herewith a check for \$30. which represents the interest recently received on the Esther Loring Richards Scholarship fund for the first half of the calendar year 1927.

I note that Mr. Eric M. North's letter of February 16, 1927, in which he discusses a scholarship fund of Yenching University, makes a suggestion that, if regular reports were sent us as to the uses made of these funds from year to year, it would greatly facilitate retaining the interest of present donors and securing the interest of additional prospective contributors to such scholarship funds as these. I believe we have not this year received any such report as to the use that has been made of the Richards fund. If you are able to send us such a report this fall I am sure it will be very valuable.

Very sincerely yours,

Assistant Secretary
Peking University

Copy for Dr. Stuart

RAE-M

Enc. 1

1018

INDEXED

TRANSFER

gce - sud

Peking University

September 14, 1927

Mrs. Murray S. Frame,
Yenching University,
Tsing Hua Yuan,
Peking West, China.

My dear Mrs. Frame:

Herewith we are sending you a check for \$70. representing
the semi-annual payment on the Frances A. Goodridge Scholarship Fund.

I believe we have not this year received any information
regarding the beneficiary of this scholarship. I presume this infor-
mation will reach us sometime within the next month or so.

Very sincerely yours,

Assistant Secretary
Peking University

BAG-H

Enc. 1

10 19

燕京女子學院

YENCHING WOMEN'S COLLEGE

YENCHING UNIVERSITY

PEKING, CHINA

PEKING

TRANSFER

OFFICE OF THE DEAN

September 26, 1927

Mr. Benjamin A. Garside
Peking University
150 Fifth Avenue
New York City

INDEXED

My dear Mr. Garside:

Thank you very much for your letter of August 25th, enclosing check for \$30, representing the interest on the Esther Loring Richards Scholarship Fund for the first half of the calendar year 1927. I am enclosing the receipts for several payments sent to us by Dr. North, prior to your assuming the office of secretary.

I had written to Dr. North asking several questions about scholarships, but have not been answered. I presume there has been a little lack of continuity in the reporting of these scholarships out here to China. I wrote him sometime ago that we made no report of the use made of the Richards Fund last year, because through some oversight in New York, the money was not sent to us, and hence could not be awarded. It has been awarded for this year, and I will write directly to Mr. Richards, as I have done every year in which the money has been received, giving information as to the beneficiary. This has been our regular custom in the Women's College, but probably Dr. North was not aware that I had written letters directly to the donors of our various scholarships, and hence supposed that nothing had been done about it. I

I wish very much that there might be some kind of routine by which the money for the Frances A. Goodrich Memorial Fund, the Esther Loring Richard Fund and the funds coming from the Third Presbyterian Church of Rochester might be sent out directly and automatically to Miss Edith C. Boynton, Treasurer of the Women's College. Funds often have been reported to the Men's College treasurer, where they are so overworked, that considerable delay has ensued. During this year, the money for the Goodrich and Richards scholarships have come direct, I am glad to say, but so far as I know, we have received nothing from the Third Presbyterian Church.

I am sure you will be glad to know that we have written quite fully to all the known donors of any scholarship funds which have been sent to us here at the Women's College.

Sincerely yours,

(Mrs. M. S.) Alice B. Frame

1020

YENCHING WOMEN'S COLLEGE

YENCHING UNIVERSITY

PEKING, CHINA

OFFICE OF THE DEAN

RECEIVED
UNIVERSITIES
OCT 21 1947
JOINT OFFICE

1021

RECEIVED

OCT. 28 1927

MRS. C. K. ROYS

Answered

燕京大学

YENCHING WOMEN'S COLLEGE

YENCHING UNIVERSITY

PEKING, CHINA

OFFICE OF THE DEAN

September 30, 1927

Mrs. Charles K. Roys
156 Fifth Avenue
New York City

Dear Mrs. Roys:

During your year of absence abroad on your travels and during the summer months, any references I have made to building matters have gone in letters to Mrs. Lee. Perhaps it is time now for me to write a more general report to you as chairman of the Building Committee.

Mr. Barker's return last February after his interview with Dr. North and others directly interested in the building program gave a great impetus to try and finish up some of the uncompleted work. Nevertheless, the Construction Bureau has been so busy with its construction of McBrier Hall and the partial units of the Men's Gymnasium and the infirmary, not to mention the large Alumni Memorial Gateway, that a good many details are still awaiting completion. Mr. Hildabrand, the new, responsible executive of the Construction Bureau, has, however, shown a fine spirit of cooperation and willingness to help, and already most of the women's College buildings may be called fairly complete. We are still at work on some small details. I suppose this seems inconceivable to you, after all these years of construction, but such is the case, in spite of our lay efforts!! (ask Dr. Stuart!)

Memorandum from Dr. North. We were very grateful for the memorandum for which, I believe, Dr. North is responsible, of the cost of our building program. It did not, however, reach us until sometime late in June or July. It has been hard during the disorganization of offices during the summer to secure other figures or to verify those suggested by Dr. North. Several people are now at work on it, and I hope to get a more definite statement of the figures, as understood on the field, to send to your Committee for comparison and verification in the New York office. I hope I shall be able to write an accompanying statement in a few days.

Practice School. We are much disappointed that Dr. Galt, who has been for years head of the Department of Education, and deeply interested in the Practice School proposition, has returned without being able to secure any funds for the buildings, which are absolutely essential to develop the future of our educational program. The lack of these buildings is going to have serious consequences for our Practice School, as I am writing to Mrs. Lee.

1022

Sept. 30, 1927

University Infirmary. As I indicated above, only the central unit of the University Infirmary has been built for use this academic session. We have been assured by Dr. Stuart and others that the donors intended it for the use of faculty, and men and women students. It is, therefore, planned that a certain definite section of the completed building shall be set apart for the use of women students. This is impossible this year on account of the small section erected. Last year the south, second story, wing of Dormitory #4 was temporarily used for the purpose of an infirmary. The Middle School has so large an enrollment this year that we were obliged to move it to the little Chinese buildings and court which last year housed the primary practice school, west of our west dormitories. I think you went to visit it. This year the primary school has been moved into the village east of us, which is more populated and more accessible to little children. The moving of the infirmary has necessarily involved a slight expense for the installation of water and electricity. I took the precaution, however, of asking the Grounds and Buildings Committee temporarily to assign this court and buildings to the Women's College. It may be possible, if the infirmary is completed next year, to use this court as a faculty residence, though it would need the installation of a few more modern conveniences.

Lots in South Compound. The Women's College has also asked the Grounds and Buildings Committee to assign to its possible use two lots in the South Compound where modernized Chinese houses can be built like the one now built with Miss Gouldy's gift to the Women's College, and now occupied by Mr. and Mrs. J.C. Li. Their house seems both attractive and well-planned, and we are watching its trial by use this year to see whether we would like to erect another building like it, if we can get rid of our East Residence.

Gymnasium. We have heard nothing more from Mrs. Boyd about the gymnasium, and we can easily see that this year would be a very difficult one in which to inspire a donor to give us a building. We long to have it, and as the cold winter days approach, we realize how much of the students' physical exercise will have to be abridged.

Landscaping. Several people, including Mr. Sohtsu King and Mr. Porter, have given much time to the plans for landscaping, as Dr. Stuart will inform you. One of the changes was the recommendation that the rockery be moved from its central place in the women's quadrangle. It is now practically decided that it is to be moved very soon, and reconstructed east of Sage Hall, as an adjunct to the pretty garden which we hope to develop in that part of the campus.

We hope to plant the "Dean's Garden" next spring, -
for the next Dean!

Mrs. Roys

3

*Shall
we not
aside
by their
decision?*

Sage Terrace. The Grounds and Building Committee decided at one meeting which I was not able to attend that the sloping grade of the women's academic quadrangle, ending in a stone terrace in front of Sage, was impracticable. On the whole this may be the best solution of a very difficult problem. Granite has been almost impossible to get, even for completing the unfinished steps of our buildings. Heating pipes have been laid in such a way as to necessitate uncovering them to a dangerous degree, in order to make this terrace. Problems of drainage were also involved, as there would have to be a good deal of planning to avoid flooding the basement, which is already damp. If your Building Committee wishes to take this matter up again with the Grounds and Building Committee, you are, of course, at liberty to do so. Mr. Murphy recommended this sloping grade and terrace, in order to correct his original mistake of not suggesting it at the time when Sage was erected.

Front Gate. we were very grateful for the prompt and sympathetic action of the Yenching College Committee in authorizing the purchase of that wonderful old, stone gateway, which we recommended to them. Unfortunately, the people who owned the gateway are asking more than \$5000, which we felt was the outside limit. Also, Mr. King feels that since it is a temple gate, it is not really suitable for a Women's College entrance, and recommends a smaller gate, which would also make provision for the necessary gateways. we are still debating this point. One count against the old gate is that the main entrance is rather narrow and low for the entrance of large motor cars, and there are a great many cars always using our entrance. I will report on this as soon as we hear further from the Chinese gentlemen, whose opinion we are asking.

Student Reception Hall. The student reception hall in Miner Hall has been decorated in Chinese style with vermilion pillars, and green and gold ceiling. The effect is quite gorgeous, and delights our students immensely.

I think these are the main points on which I wish to report to your Committee, aside from the statement of costs which I hope to send you later.

Sincerely yours,

Allen B. Farnum

Copy to Mrs. Avann
Mrs. Boyd
Mrs. Lee

1024

CONFIDENTIAL

RECEIVED
YENCHING COLLEGE
WOMEN'S COLLEGE OF PEKING UNIVERSITY
FOREIGN DEPARTMENT
PEKING, CHINA

OCT 31 1927

Oct. 3, 1927

Ch

Ans. _____

Dear Mrs. Lee,

I wish I knew how to make it clear to you and the other dear ladies on the Committee how much I love them, and how I value their devotion to Yenching. If I could only be there in person, I am sure I could make it clear. Each letter I write seems colder and more formal than the last, yet I have very warm feelings in my heart toward you all. But I do feel that this question ought to be settled for the good of the college as well as for my and Rosamond's good; and to that end, my thoughts for years have led me logically and inevitably to my resignation, not only from the deanship, but from Yenching.

I may have been useful to Yenching during these rough and uncertain days of building and moving and reconstruction, but I am absolutely convinced that Miss Speer or the right Chinese woman is the one to carry on now. Miss Speer would make some mistakes the first year or so, (we all do, constantly,) but she is splendid material, and would weather any storms. The logical time for a change is at my furlough time. And that is 1928. It seems so utterly clear and inevitable to me.

The only big difficulty is the question of the attitude which my successor might take toward the policy of the women's college in its relation to the men's College. I think Miss Speer would be clear-sighted and firm, and would not let the men push her aside or over-ride her too easily. The primary question, of course, is the question as to whether, for the sake of the students and the contribution which the women should make to the cause of education through the university, it is best to put all our funds and all the possibility of independent action into the university, thus entirely losing even the small entity we have left. I have consulted with wise and experienced Chinese women teachers and married ladies who have studied abroad, and who are considered very liberal in their attitudes, and they agree with us that for some years yet, it would make for a greater contribution to women's education for the women's College here to reserve a certain amount of independence of action, while cooperating heartily with the men in all general educational matters. I have been careful never to push the question to an open issue with the men, but I know there are a large number of the men faculty who feel that it would make for unity and simplicity if all monies and questions about faculty were to reside in a common university body of committee, (the majority of which would of course be men.) Quite a number feel that we are quite right in insisting in disbursing our own budget. Now that we pay for really more than we get, in making large pro rata payments into the president's office, etc. etc., we are absolutely self-supporting, so that the men can never again say that we are getting more than we pay for. Also several attempts have been made to secure men for the general faculty, men, on women's salaries. Already we are giving a woman's

1025

salary toward Dr. J. C. Li, Frederica Giang's husband, and were asked to do the same in the department of education. That is the tendency. Here is a good man, why hunt around for a woman? She might not be so good. We, on the other hand, maintain that a certain proportion of women teachers to the number of women students must be preserved, in order to do that character-building through companionship and intimacy which is impossible with men teachers.

Dr. Stuart, as I have written before, stoutly maintains that he wants the entity of the women's college preserved above all ^{things}. But again and again he has suggested to me that we have one common treasurer: from that to a common treasury is only a short step. Already, he or others have suggested ways in which the money of the women's college could be applied to the needs of the men's college. When once we let go of the authority of our own purse, few women ^{would} be left, and any special work of the women's college would have to take the leavings of the men's budget. Dr. Hsu, head of the Dep't of Sociology, asked me, since the question had been suggested to him by a prominent university official, whether it would not be a good idea to amalgamate the departments of sociology and home economics. It sounds absurd enough, but I knew that the sociology department ^{was} desperately hard up for money, and such an arrangement would make for a common purse. These are merely straws which show which way the wind blows. Dr. Stuart is an idealist and a diplomat of the first rank, but he is not a financier, and during the last two years, at least, I am in a position to know that their finances have been worse than desperate. All our money would have been sunk, too, if they could have gotten their hands on it. This is not an accusation, but a mere statement of fact. I have always had the friendliest relations with Dr. Stuart, Mr. Wiant, the treasurer, and the rest.

If it is for the best good of women's education that the women's college should have a right to the disposition of its own funds, and to a certain proportion of women faculty in relation to the number of women students, then whoever succeeds me should be quite clear on this point. I do not know whether Miss Speer is absolutely committed to this or not, but I know she is in general sympathy. I think that a Chinese dean would have to be instructed very carefully, as Dr. Stuart is too astute not to see to it that she would find herself in a position in which she would recommend a complete amalgamation ^{with} the university. Dr. Stuart is really wonderful in securing his ends. Many of the men faculty, his greatest admirers, admit that he always gets what he starts out for, - sooner or later. And others have suggested to me that although he very courteously asks me to remain, he is planning to take over most of my duties when I go, on the plea that no one but himself understands the situation. There would perhaps be a figurehead, but that he is quite definitely planning to absorb the women's college dean's prerogatives. I had not thought of this possibility myself. That is one of my faults, -- I am no diplomat or politician, and I cannot plan sagacious moves long ahead, as Miss Miner and Dr. Stuart do so supremely well. I am no match ^{at} the game.

Dr. Stuart has consistently held that he would like to have me stay in the university. This argues a certain generosity in him which is admirable, as he knows very well that I have persistently disapproved of his policy of absorption of the women's college. It would be a good deal easier for him, even with a personality as

3
strong as Miss Speer's, to accomplish his purpose if I were not here. I imagine that he still has a feeling that my years in China and a certain amount of experience are valuable, in spite of my opinions! He has been most kind about asking me to stay, though as a matter of fact we have said very little about it, for I felt there was nothing to be gained by talking over with him a matter which was primarily between me and the Yenching College Committee. Personally we have always been friendly, of course. Only he never can understand, (he says!) why I think he wants to diminish the entity of the women's college. And does not see that actions speak louder than words.

Surely some one who has not been in the women's college so long as I, can now do better work in carrying on. The change in the status will not hurt her, for she has not seen the change coming. She will accept it as it is now, and go on to do better things, happily.

I do not know whether I have made my meaning more clear or not. This is entirely confidential, for I would not have made so many personal remarks if I had not been sure that you would keep them quite to yourself. I am so eager that you should understand my position, and that I think that in the end I can help Christianity ^{in China} better by changing my place of working.

Very lovingly,

Alice

I have tried to keep my own desires out of it all, as much as possible. I suppose one can't help a certain amount of coloring? But I would like the Y.C.C. to consider the question on its own merits quite aside from my own personal preferences. I feel so stumped that some one else can do better than I have succeeded in doing.

October 7, 1927

Mrs. O.R. Williamson, Chairman Finance Committee
135 North Seeville Avenue
Oak Park, Illinois

Dear Mrs. Williamson:

Mrs. Avann's official letter of June 3rd, enclosing copy of your letter to members of the Finance Committee on May 10th, and containing the decision of the Finance Committee as to the budget for the Women's College for the academic year of July 1, 1927 to June 30th, 1928 reached me in July. Since the budget was sent in February and we had heard nothing to the effect of its not being allowed, we had engaged teachers and made plans on the budget which we had forwarded to you. I realize how very busy all the Yenching College Committee members are, and that it was not easy to get joint action on such an important matter and forward the results to the field, but unfortunately, this delay about hearing until after the new fiscal year had actually opened and commitments had been made has made our task of reducing the budget extremely difficult. I trust you will explain to the members of the Finance Committee that our desire is whole-heartedly to cooperate with them in their decisions, but this year on account of hearing so late, we have not been able to reduce as drastically as you have recommended. In order to obviate such practical difficulties in the future would it be possible for you to take up with the Finance Committee as soon as possible the prospects for the amount of money which would be available from America for the Women's College in 1928-1929 and let us hear by January? We would then try to make out our budget in accordance with your prognostications, and we would not then be in the embarrassing condition of having committed ourselves to plans which later we were obliged to give up. I would urge this very strongly. Perhaps at the November meeting you and your committee with Mrs. Boyd can make some sort of an estimate to guide us.

Our treasurer, Miss Boynton, and I, cooperating with the Women's College Finance Committee have been over the budget submitted to you in February and cut out as many items as possible. Miss Boynton has sent you a copy with comments. We have been able to cut down a good deal owing to the unexpected resignation or leave of absence of a few members, and because of the cutting out of the formal opening this fall. On the other hand, our understanding with the Men's College is that we should pay one-fifth of the University Administration as our contribution toward the kind assistance of the President's Office, Registrar's Office, Library, etc.

Item 10 #20 Operation and Maintenance of Physical Plant is still very large. This has been one of the most unsatisfactory elements in our budget making. The Construction Bureau did not in the beginning secure enough meters or use the proper kind of accounting which would make clear how much of the expense for heat, light, cold and hot water should be borne by the Women's College, and how much by the Men's College. We had hoped that from last year's experience we would have definite data, but unfortunately, our hope has been disappointed. However, the Construction Bureau and the authorities in charge of the books of the heating and lighting plant promise us a very accurate accounting at the end of the year if we will again contribute practically one-third of the total expense. We feel that this is very generous of the Women's College since we have persuaded the women students and those in charge of the buildings to be as economical as possible in the use of these different conveniences. The Men's College has not been able to secure the same cooperation from the men students, so that they patently waste more electricity, for instance, than the women. On the other hand, the treasury of the Men's College is in such desperate straits that it seemed the only generous and helpful thing to do, again to promise one-third of the running expenses with a clear understanding that an accurate, definite and detailed accounting be made of the various services, so that the actual responsibility for their use can be allocated and payment made accordingly. I have always said that the Women's College is glad to pay its full and just share of all expenses incurred, but it seems not fair to ask us partly to bear burdens which belong distinctly to the men's part of the plant. In our agreement for this year it was clearly stated that an adjustment be made at the end of the year and that any surplus accruing to the Women's College from this flat sum of \$20,000 shall be refunded, if the books show it due us.

One new item this year is the item 30-32 Instruction. It is our share in the cost of instruction supplied by the Men's College. This item was obtained by counting the number of women students under instruction by Men's College faculty and subtracting the men students under instruction by women's College faculty, and a pro rata sum charged for each woman student thus benefited by instruction from the Men's College faculty.

One question which I am anxious to take up with Dr. Stuart when he comes back is whether there are not certain members of the Men's College faculty which can be dispensed with considering the number of students under instruction. Indirectly this affects the Women's College if we continue to make this pro rata contribution toward the instructional expense incurred by the Men's College.

Mrs. Williamson

3

This year Dr. Stuart and the Men's College treasury were under the same disadvantage as we in that the notification of the severe cut in their current budget came after the fiscal year had begun and commitments had been made to members of the staff and departments. The faculty cannot be dismissed suddenly after having been asked to sign contracts. We must be able to give them notice early enough so that they can find other positions. I am sure that the University Administration would find it much simpler if the Women's College handed over all its funds and allowed them to decide as to the method of disbursement, but for the present the Women's College people feel it much wiser to keep the control in our own hands, making such contribution toward our common expenses as will enable us to feel that we are a self-supporting unit in this whole undertaking. It might be interesting for you to get a statement of the financial co-operation between Barnard College and Columbia University as a plan in general like the one we are working on.

The plans for the Practice School were all under way for this current year, students had taken examination and been admitted before your letter came. Hence we felt we must go through with this year, though the additional number of students has brought down the overhead, the balance to be raised, to \$5810 L.C. As I have written Mrs. Lee already, the whole question of the future status of the Practice School, which was started as an experiment to meet the problem of three classes of girls, is now under consideration. Something definite must be done, as we cannot carry on a school which runs so large a deficit, but just how we or some other body can meet the needs of these students in the kindergarten training, pre-nursing and college preparatory department is still unsettled. We are taking the question up actively with the Department of Education under whose auspices these practice schools are run, and we will report to the Yenching College Committee as soon as we have constructive conclusions to state.

We are most fortunate in having been paid by all the cooperating Boards the unpaid salary quota for the last two years. The balance still needed if we act on your recommendation of a total expenditure of \$75,514 L.C. would be \$17,163. The Men's College has tried to meet its cut by reducing salaries of all teachers who receive over \$100 per month by 10%. The salaries for the Women's College staff are so much smaller than the average single salary in the Men's College that our Finance Committee felt that rather than cut the Women's College salaries, we would take the needed amount from the little savings fund which, as you know, we have been accumulating through many years. Miss Miner started it by the extraordinary economy which she

1030

Mrs. Williamson

4

practised during the last few years of her administration, refusing even to have a secretary. We have added little sums to it each year. As Miss Boynton has written you, we have had to use some money from it during this last year, and we approved of the recommendation of your Finance Committee that we make good any deficit this year from that fund. This does not solve the problem of cutting down on our expenditures for next year, and hence we are anxious, as we said above, that you indicate a general limit of expenditures to which we must keep ourselves next year.

I hope very much that Miss Coulay will still continue her contribution to the salary budget of the Women's College, although Miss Giang has become Mrs. Li. We felt so sure of her continued cooperation that we agreed to contribute Miss Giang's salary toward her husband's salary in the Men's College, as his coming is, in a way, taking her place, as he is taking some of the work she did last year.

For years we had a contribution of L.C. \$600 from Mrs. Charles R. Crane's Friendship Fund toward Ruth Ch'eng's salary. While the latter was in America studying, she saw Mr. Crane and he gave her personally sums of money toward her expenses, not sending any to the field. While she was teaching this last year, I wrote his secretary, Mr. Donald Brodie, suggesting that he ask Mr. Crane if he wished to continue this contribution made to Yenching through interest in Miss Ch'eng. No answer came until late in the year. The letter laconically stated that they had heard that Miss Ch'eng was engaged, and hence felt that no contribution would be needed.

We have not been advised of the payment of the money promised by the church of Mr. Russell Boynton, Grace Boynton's brother, toward Miss Hsieh wan Ying's salary. Hence we did not care to budget this amount, though we hope very much that it may be secured for this year as well as an assurance of its continuance. One-half of Miss Hsieh's salary is now paid by the Harvard Chinese Research Fund, but this still leaves at least \$660 L.C. to be paid for by the Women's College. I understand that there are three Wellesley alumnae who are also interested in Yenching through Miss Hsieh. I reported their names to Mrs. Boyd as per the enclosed letter of last year. They have told Miss Boynton that they have heard nothing about the Yenching Sister plan or the needs of the college, nor have their pledges been collected.

I wrote Mrs. Lee that on account of the distance of the Faculty Residence in the East Compound from the campus, the present Women's College staff do not like to live in it. It was erected for the express desire of a group of women faculty who wanted to live at a distance from their work. Owing to our rapid changes in personnel that group has gone, to be succeeded by this group who do not like to walk. We have

Mrs. Williamson

5

reserved this house for the use of the three Women's College faculty Miss Wood, Miss Newell and Miss Tseng, whom we expect will arrive the second semester. We had previously suggested to Dr. Stuart a temporary exchange of the use of this house by the Men's College faculty for the use of a house in the South Compound. This did not work out. However, unexpectedly the family of Dr. Fawcett, of the Men's College, of the English Department, is obliged by the illness of a child to move out of the city, and the Men's College have asked for the use of this house. I have answered according to the letter, a copy of which I enclose. I hope this will meet with your approval.

I have at last succeeded in getting from the Construction Bureau the total cost of the Home Economics Practice House to date, which is \$6,333.41 L.C. The limit set by your committee was \$4000.00, so you see we are still well under the limit, although it is not entirely furnished.

I hope in the near future to be able to send you figures from the field here which will complete and correct the figures on the building estimate sent by Dr. North to me in June.

Miss Boynton has written you about the tentative service charge for all Women's College faculty, whether they live in the dormitory suites or faculty residences. I am enclosing a memorandum for the complete furnishing of a dormitory suite. These suites will more and more be used by members of the faculty, both Chinese and foreign, who will not have a permanent equipment fund given them, so we felt that in the end, it would be wise to furnish them with beds, table, chairs, etc.

I have been most grateful to the Yenching College Committee for the last two years for their generous contribution, going through my hands, for entertainment of official guests, faculty and students, and for the upkeep of the Dean's Residence. The allowance has been more than enough, and I think that though I have not kept an account to the last penny, there will be an unexpended balance which I can return at the end of the current year before I leave.

I trust that this letter and a recent one to Mrs. Lee cover all items which your committee feel the need of information on. I do not know what words to use to show our hearty appreciation of the always generous and sympathetic attitude of the Finance Committee, and indeed, the whole Yenching College Committee. May I close with the wish that your November meeting may be full of the encouragement and hope which we feel at the opening of our college year with its large enrollment, and beautiful buildings in better shape than they were last year. The war clouds are rolling nearer to us again, but we hope we may be as fortunate as last year, and be enabled to carry on our work in spite of all distractions.

Sincerely yours,

Copy to Mrs. Avann
Mrs. Lee
Mrs. Boyd

1032

AMERICAN BOARD OF COMMISSIONERS

FOR FOREIGN MISSIONS

14 Beacon Street, Boston, Mass.

PEKING

YENCHING COLLEGE,
Peking University,
Peking, China,
October 25, 1927.

TRANSFER

Dear Holyoke Girls:

Here is a China letter for you, dropped hurriedly into the Pacific mail, to take to you a few more reasons for saying "Thank you!" on a frosty Thanksgiving Day in New England.

First of all,--we had Commencement last June! Yes, of course, Commencement always does come each June, but if you will just think back to those spring weeks of revolution and civil war, of death and looting, of political and military intrigues, of the constant anxiety and dread that cast black shadows over all China, till school after school, college after college, was forced suddenly to close, you can understand how exalted we felt just to march in hooded, untroubled academic procession out of our auditorium, each degree given, each black senior tassel solemnly shifted to the sacred graduate left, and the college year ended as it should be! Many a time during the year had we feared that there might be no Commencement Day for us this year. And in that triumphant feeling that our work had been finished in good order, and that the student body had stayed loyal, one did not mind marching past the thick guard of special police that had been detailed to guard us for weeks, and embodied the dangers that had been so close about us. Nor the fact that we had closed a week early so that students could get home before the railroads were cut off. We had had Commencement Day!

And then,--after summer months of uncertainty, of rumors and counter-rumors and unforeseen military movements, in September we held once again our impressive opening Convocation. More students had come than ever, our fine buildings and campus were still our own, a firm government of sorts was still in the saddle in Peking, college could open,---that was a Thanksgiving Day! For the waves of war had rolled near and then ebbed, so that faculty and students did succeed in getting back, after all, with many adventures by the way, and classes could open on schedule time. The September sun and the fairy pagodas and palace towers towards our western hills smiled at us that day, and we smiled happily back. It was so good to start a new year together again! The famous Chinese Harvest Moon Festival came just about that time, and we all ate the rich little round moon-cakes merrily together (Rosamond thinks moon-cakes are almost as good as Thanksgiving turkey!), and said to each other, "What a wonderful Freshman class!", just as we say every year. I heard that one of the Freshmen wrote home that she had at last reached the heaven of her dreams. So you can realize that our beautiful new buildings, with their gay Chinese coloring, in their old Chinese setting, and the ideals and spirit which pervades them, though ever so inadequately, are something to be grateful for, too, when they can give such inspiration.

We are expecting great things this year from our girls' Self-Government Association, which is showing more initiative and poise than ever. Sometimes they have troubles about getting a quorum, (did you ever hear of such difficulties on your side of the Pacific?) but their president and house-chairmen are most energetic and dependable. We are working out a scheme for co-operative management of the menu that is most scientific,--and fine experience! The whole group of women students seems the finest we have ever had. Only last week, when we were awakened at two in the morning by a succession of terrific bomb explosions not far away, apparently, and lasting for about an hour, there was no panic

whatever. I was simply too proud of them! The next morning we learned that some railroad cars, loaded with aeroplane bombs and other ammunition, had caught fire near a camp of soldiers to the Northeast. But in the middle of the night it sounded like a Battle of the Marne.

I wish I could read you some of the fascinating letters that come in from all over China, from our Yenching graduates. Here is one from a brilliant girl in an up-river Yangtze port, starting her little modern school as calmly as if the war-distracted city were basking in peace and prosperity.--- This is from a new graduate, in a distant inland city, suddenly made principal of a big girls' school, and rising to the challenge of the situation.-----I met a group of our old Yenching girls coming out of one of the superb laboratories of the Peking Union Medical College, not long ago, eager over their profession and its possibilities in China today. I walked down the corridors of their hospital last week to visit one of our sick students, and many smiling faces above the blue and white uniforms of the pupil nurses flashed "Here's to Yenching!" as I hurried by.---In the big Metropolitan Public Health Center in Peking, one of the best-equipped head physicians is a quiet little woman who started at Yenching.---When you hear of crashings and crumbings in revolutionary China, do remember that all over this storm-ridden country there are, nevertheless, steady, well-trained Chinese men and women who are at work on things that do not appear in the "Times" headlines,--but that are being built into a strong foundation for the new China that is to be.

Not long ago I was hiking along a rocky and crooked pilgrim path to a famous old temple in the mountains, and overtook a quaint old body who was clumping sturdily along in huge shoes and faded blue cotton garments. A tiny scraggly queue hung on one ear, and a coarse canvas knitting pannier hung on his back bowed with years of grinding toil. It was with the kindest of wrinkled smiles that he leaned on his stick to answer my question as to whether he was going to the temple. "Yes," he said, "our fields have borne well; no one has fallen ill; I go to the temple to burn the incense of peace."

"The incense of peace!" Here and now, in China? Yet we dare to do it,---to burn the incense of peace and thankfulness. Whatever may be ahead, the happiness and content in our hearts now, and the hazy autumn beauty of far blue mountains, the orange reeds and chrysanthemums radiant in the sun, mount up together into the glowing October sky.

You won't forget, will you? To say "Thank God for Yenching,-- on Thanksgiving Day in Massachusetts.

"God save the commonwealth of the world."

Always loyally,

Alice B. Frame.

I wish I could send you one of the fascinating letters that come in from all over China, from our Yenching graduates. There is one from a Yenching girl in an upper Yenching post, stating that Yenching school as a whole is in the war-disrupted city were looking in hope and expectancy. This is from a new graduate, in a distant inland city, actually made principal of a big girls' school, and talking of the challenges of the situation. I met a group of our old Yenching girls coming out of one of the famous laboratories of the Peking Union Medical College, not long ago, and over their graduation and the responsibilities in China today. I walked down the corridors of their hospital last week to visit one of our sick students, and many smiling faces above the time and place. In the big hospital Peking Union Medical Center in Yenching, as I mentioned. In the past, one of the best-equipped and most advanced in the East, one of Yenching's. When you hear of operating and organizing in revolutionary China, do remember that all over the country there are, nevertheless, well-trained Chinese men and women who will work as hard as any do not appear in the "Red" headlines, but that actually will make a strong foundation for the new China to come.

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1. The Board of Directors of the Corporation has the honor to acknowledge the receipt of your letter of the 10th day of March, 1914, in relation to the proposed change in the name of the Corporation from the "National Bank of Commerce" to the "National Bank of the United States".

on Thanksgiving Day in Massachusetts.

They save the continuation of the work.

VLADYSLAV

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RECEIVED
UNIVERSITIES
NOV 23 1927
JOINT OFFICE

PEKING

INDEXED

TRANSFER

Peking University

October 28, 1927

Mrs. Murray S. Frame,
Yenching Women's College,
Tsing Hsa Yuan,
Peking West, China.

My dear Mrs. Frame:

Thank you for your letter of September 26th with its information as to the way in which you are handling the scholarship fund on the Yenching Women's College.

I quite agree that your plan of writing direct to the donors of funds is by far the simplest and most effective way of handling the matter. We will therefore look to you to send to these donors from year to year whatever letters and other information are necessary to maintain and stimulate their interest. We would suggest, however, that you send to our New York office carbon copies of your letters for two reasons - (1) It will enable us to keep more closely informed of what information has been sent to donors, will help us to reply intelligently to any letters these donors may send to our New York office, and will make it possible for us to supply duplicates of information you send them if by any chance your original copies are lost in transit. (2) This material from the field will be of value to our campaign office in stimulating the interest of other prospective donors who may be considering similar scholarships.

We do not quite understand what omission by our office is implied in your statement that you had asked this office several questions about scholarships but had not been answered. On February 16, 1927, Dr. North wrote you enclosing a copy of a three page letter to Dr. Stuart giving systematic information concerning the scholarship funds held for Yenching University including the Women's College. Did not this letter contain the information you wish or has it, perchance, been lost in the mails? If your copy miscarried the original letter would be available in the President's files. If there are still further questions to be answered we will be glad to take them up.

Our office has already attempted to establish a routine whereby all money for the Women's College scholarships is forwarded to you immediately on its receipt. This year we sent you the remittances of the Frances A. Goodridge Memorial Scholarship and the Esther Loring Richards Scholarship as soon as these amounts were received. The money received for scholarship from the Third Presbyterian Church, Rochester, was sent to the University Treasurer on July 14, 1927 along with four other scholarship remittances. This

Mrs. M. S. Frame-2

10-28-27

procedure was used because our office has not had any information that the Third Presbyterian Church of Rochester scholarship contributions were to be sent direct to the Women's College. Now that we have this information before us I will be happy to remit to you all receipts from this church immediately after they come to hand. If the Women's College has not yet obtained the \$150. of this church's contribution for last year, you will probably wish to take up this matter with the Treasurer's office and to remind them that this remittance was included in our check of July 14th. The \$150. from the Third Presbyterian Church of Rochester for this year is just now tied up with funds which the church remitted to the Presbyterian Board. It seems to have been a custom from year to year to send to the Presbyterian Board \$100. for the two Presbyterian middle schools in Peking and at the same time to send \$150. to Peking University for scholarships. This year a new Treasurer of the church by mistake sent \$200. to the Presbyterian Board, \$100. of which was intended for Peking University. I have taken the matter up with Mr. Russell Carter, Associate Treasurer of the Presbyterian Board, and hope that we may soon have this \$100. in hand. I understand that the Treasurer of the church in Rochester will be sending us the other \$50. sometime in the near future.

I hope to find time to check over some of these scholarship matters with Dr. Stuart whenever I can steal a moment of his time. He has been extremely busy ever since he arrived in New York and is doing some splendid work for the University. What has been a serious loss for you in Peking this fall has been a wonderful benefit to us here in New York.

Very cordially yours,

BAG-H

1037

November 19, 1927

Mrs. Alice Browne Frame, Dean
Yenching Women's College
Haitien, Peking West
China

Dear Mrs. Frame:

The Yenching Committee meeting took place as planned last Tuesday, and I am herewith sending you a copy of the minutes.

Your letters of October 3 and 4 had reached me a week or so before I started for New York. I should perhaps have sent copies around to the women members of the Committee, had it not been that a little illness incapacitated me for a few days and I got somewhat behind. As it was, I asked such women members of the Committee as cared to, to meet at Mrs. Roys office on Monday afternoon for a little informal talk especially on the questions pertaining to reorganization and to the Deanship previous to the Tuesday meeting, at which we expected to talk with President Stuart. It interested and pleased me to see how loyal the women responded. President Pendleton made a special point of arriving in time for this informal conference. Although you had marked your October 3d letter "Confidential," I felt sure you would be willing for me to share it with these loving and loyal friends, and I did so. They were very grateful for the additional understanding your comments gave them of the situation. In regard to the Deanship, Mrs. Roys voiced a conviction, in which all present agreed, that we should continue to seek a Chinese woman. We all have the highest opinion of and regard for Miss Speer. We do, however, think she is too young and inexperienced to be put into so responsible and difficult a position. Moreover, the only real reason the Yenching Committee can recognize for a change in the Dean is our belief that it would be desirable to have a Chinese woman. In saying this I do not mean to indicate that the members of the Committee fail to understand or to sympathize with your desire to have more time for Rosamond. The action that was finally taken you will find in the minutes in Votes 342 and 343.

I fear the request of the Committee that you allow your name to be used as Acting Dean until the right Chinese woman is found will be something of a disappointment to you. We fully recognize the desirability and even necessity of your having your furlough the coming year. No one for a minute thought of asking you to delay that. We did discuss somewhat the provision that could be made for the College work during your year of furlough, in case the right Chinese woman does not appear before next June.

1038

Mrs. A.B.F. -- 2

No vote was taken on that subject as we felt that the first steps in this matter pertain to the field and not to the Committee. Our thought, however, was that a faculty committee of three, or possibly five, might be appointed to administer the College during your absence.

As you will see, Miss Wood and Camilla Mills were present throughout the day. Both made a very fine impression on the Committee. We all feel that Miss Wood's coming will mean a great relief to you as she is so understanding, so devoted to you and so able. She told me that one of her chief desires is to relieve you of such details as she can, that you may have more time with Rosamond. Presumably she would be one member of the faculty committee referred to above. We shall be much interested to know how this suggestion strikes you. The matter need not be taken up for action of any kind until later in the year I should think, and that will give you opportunity to talk with Miss Wood. Talking things over makes it possible to speak with frankness that is not always possible in a letter.

Mrs. Speer was present for the forenoon session as you will see by the minutes. She was in entire sympathy with the idea of a Chinese Dean. She also spoke very feelingly on the necessity of maintaining the separate entity of the Women's College. It was a great disappointment to us all that President Stuart could not be present. He was sick in Princeton with sciatica. I believe he is to come to Boston in the not distant future and I will then hope to have a talk with him. In the meantime the committee referred to in Vote 341 will see him and report to the rest of us.

I should perhaps say a word on Mrs. Boyd's report for the Committee on Promotion. She said that she understood the desire of the Committee in appointing her to the chairmanship of this Committee was that she should be a counselor, not that she should undertake to do the actual money-raising work. It was recognized that Yenching plans were necessarily closely related to the plans of the Committee for Coordination and Promoting of Higher Education in China, but it was felt that we must find some way to do more in the line of securing money resources at least until that larger organization got into full operation. Mrs. Speer raised the question whether Miss Harriet Taylor, formerly of the Y.W.C.A., might be willing to give part time to this work for a few months. She and Mrs. Finley gave a list of six people connected in one way or another with W.W.C.A. work, who might be approached in regard to promotional work for Yenching, and Mrs. Boyd is to follow up these various possibilities. Mrs. Boyd herself is away from home a large part of the year and really cannot carry the detail work. We will keep you posted as to any accomplishments in this line. I do not think further comment is needed now.

I came home feeling reassured and strengthened because of the exceedingly fine loyalty and devotion of the Yenching College Committee members, particularly the women. I confess to having had at times a qualm or two lest your withdrawal might mean the lessening of the loyalty of the Committee to the College. I now have no fear of that. The women love and admire you quite beyond your understanding I think, and feel intensely grateful for the leadership you have been able to give the College. They will, however, be just as loyal and cooperative with the new Chinese Dean when she is found. There is also no doubt at all that the Committee would stand for the separate entity of the Women's College at least for a number of years.

Mrs. A.B.F. -- 3

In one of your letters you touch upon the work you should do when you leave Yenching. That question I have talked over a little with Mr. Chandler but we have not taken up in any official way as we feel that doing so would be premature now. Naturally a request should come from the North China Council and, no doubt, such a request will be recieved in due time. We have no shadow of doubt that there will be just the place in which you can be exceedingly useful in the work of the Mission if or when the time for such a change comes. Your furlough year will, however, give us all time enough to reach an understanding as to that.

In our informal talk Monday afternoon, reference was made to the plan, of which I have heard from your father and possibly from yourself, for you and Rosamond to meet your sister and her daughter in Switzerland next summer and have some weeks and months of complete rest there before you come to America. That plan seems to us very desirable as we know how difficult it is to guard you from calls for speaking and other demands when you are in America. I do not know whether the expense involved in such a plan would be materially more than the cost of a direct trip home with longer furlough in America. If, as you look into the matter, you found it is more expensive and that you will find it difficult of realization on that account, please write me frankly and let me see what we can do.

Always lovingly yours,

(Mrs. Lucius O. Lee)

Enc.
L:S

AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

14 Beacon Street, Boston, Mass.

YENCHING WOMEN'S COLLEGE
PEKING, CHINA,
December 27, 1925

PEKING 68-M-21

TRANSFER

Dear Holyoke Girls:

The Christmas tree still sparkles in the corner, Christmas wreaths smile through the windows at the passers-by, Rosemond is still a-dance with the happiness of it all,---do let me send you a ringing "Merry Christmas" straight across the snowy western mountains into the frosty orange sunset,--- and start a "Happy New Year" over the plains to the East,---the same minute,--- and see if the two greetings (a little out of breath, perhaps?) don't run right into each other in front of Mary Lyon! Very nearly, anyway. Be sure, when you write, to mention which reaches there first.

It does seem as if this had been the Christmasest Christmas in a long, long time. There has been a different sound in people's voices, and Christmas candle-light in their eyes. They seemed actually to enjoy hunting up sheepskin coats for an astonishing number of shepherds, whose ages varied from four to forty, pasting whiskers on sundry Santa Clauses' ruddy chins, practising carols and hanging greens in the chapel chancel. Just liked it. I suppose that for some of us the celebrating of Christmas here, where the lovely birth-stories are so new and marvelous, and each year some people hear them for the first wondering time, has a different flavor, a deeper meaning. Did a sob ever make your throat ache suddenly, when all at once you saw the Stars and Stripes float out against the blue sky of a strange country, in a new setting? Then you know what I mean,--- that sence of something old and precious and dear, in an unfamiliar place which yet it makes its home?

New it may be, but nevertheless, I imagine we have more Christmas than you do! Few of the students live near enough to go home, so during the usual three days' holiday, we have a continuous Christmas festa. The dignified and literary government Board of Education perhaps consider we are duly celebrating the old Chinese festival of the winter solstice, on the 23rd, and the restoration of the Chinese Republic, two days later; but we know we are celebrating Christmas, and so does the whole countryside, for miles around! Not the slightest doubt about it! The farmers, their wives, relatives, and innumerable children, the pedlars and our students, workmen, faculty and servants all get gloriously mixed up and friendly and cheerful. I suppose each one of us sorts out the side of Christmas that warms his heart, and cherishes it. The children liked the presents and peanuts, the servants liked putting on clean, blue cotton garments and having a perfectly grand entertainment in the university auditorium all for themselves,--- just like folks,--- and the country people shrieked with joy over the hilarious parts of the entertainments, and listened with open mouths to the queer sounds we called carols and the Hallelujah Chorus. The village fathers and mothers fairly exuded pride and satisfaction over the long and varied Sunday School entertainment. I hoped the fathers of the gilt-crowned Magi did not feel too superior to the fathers of the shepherds! I wondered, too, what the appealing tableau of the young kneeling Mary and her child meant to the stolid, wide-eyed country mothers with their own baby sons snuggled against their breasts? And to the orderly groups of school children from our own practice schools, or from the local schools, shepherded to this extraordinary but interesting festival by bewildered, smiling teachers? Did the Christmas message go deeper than a pleased wonder at the general jollity and good will, an enjoyment of peanuts and fun and Christmas trees' sparkle? The droll chairman of the biggest Christmas party of all, nominally for faculty and students, but jammed 'round the edges with our friends the farmers and masons and cooks and coolies and coal-heavers, tried adroitly to bring it home to them by

saying, in broad vernacular, "Well, maybe you think you don't know or care anything about religion. All right. But if there were no religion in the world, there would be no Christianity; and if there were no Christianity, there would be no Yenching University or these beautiful buildings, and this big hall where you are sitting this minute,--- nor would there be the one thousand nine hundred and twenty-seventh birthday of Christ that you and I are having such a grand time celebrating here tonight." Student or peasant, he drove his point home to them.

The flood of Christmas good will and helpfulness found its way into quiet inlets, too. A group of members of our Christian Fellowship had unobtrusively and carefully hunted out the very poorest families in our vicinity, had given thick wadded clothes to the old people, and lent a little working capital to some sturdy men who were eager to turn an honest penny in these busy weeks before the great Chinese New Year festival. So when I meet a cabbage-seller on the street, or a man with bamboo trays of hot sweet potatoes or peanuts, I wonder whether he is being thankful that Christmas gave him his chance to earn a little more for his big family.

Have I written you about our Yenching Christian Fellowship before? Our students come from all sorts of homes, you know,---Confucian, Buddhist, Christian and agnostic,--- and our Christian working-together takes the form of a Fellowship with its responsible leaders and committees elected each year. Students, faculty and workmen are all represented on the Executive Committee, and together we try to direct the services and discussion groups and mass education work and social service. Some time I must tell you all about it. On Christmas Eve the Fellowship held a moving and exquisite candlelight service in the chapel.--- There were hymns and carols at midnight.--- Had you thought of the Christmas candles gleaming softly all over the round world that night, lighting one great country after another?

I am lifting my Christmas candle, here in Peking, high and high over my head, so you may see China.

With Christmas love,

Alice B. Frame.

having, in those circumstances, "Well, maybe you think you don't know or care any-
thing about religion. All right. But if there were no religion in the world,
there would be no Christianity; and if there were no Christianity, there would
be no Yenching University or those beautiful buildings, and this big hall where
you are sitting this minute. -- now would there be any other kind of building
and twenty-seventh century of China that you and I are having such a grand time
celebrating here tonight. Student or peasant, he drove his point home to them.

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On Christmas Eve the Fellowship held a moving and excellent candlelight service
in the chapel. -- There were hymns and songs of praise, and you thought of
the Christmas spirit. The service really all over the world with that light, light-
the one great common spirit.

High over my head, as you may see China.

With Christmas love,

Alfred H. Frame.

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